

Waterfront Development: Management Types

	Description	Organization Functions										
		Land Ownership	Land Management	Design Review	Civic Engagement	Event Programming	Waterfront Revenue	Planning	Public Art	Transp.	Upkeep	Road Network
I. Waterfront Development Council												
River Renaissance, Portland, OR	Approved by City Council in 2004, this task force charges directors of eight city departments to manage the greenway along 17 miles of Willamette River shoreline.	X	X	X	●							
II. Public-Private Development Ventures												
Schuylkill River Development Corporation, Philadelphia, PA	This agency was formed in 1992 to plan and implement eight miles of greenway along the Schuylkill River between the Fairmount Dam and the Delaware River, including adjacent riverfront properties within one mile of the Center City area of the trail.		X		●	X		X		X	X	X
21st Century Waterfront Trust Chattanooga, TN	Though it has evolved in form over the years, this agency assists city and county government and the private sector to spur economic development and create active public spaces along Chattanooga's waterfront. It generates about \$120 million per year from both dedicated hotel tax revenue and private-sector contributions.		X		●	X	X	X	X	X		X
III. Port Authorities												
Port of San Francisco San Francisco, CA	Looking for new revenue after a shipping decline, the Port of San Francisco adopted a public access plan to broker agreements for public access to private land owned by the port that is no longer as industrially viable.	X	X									
Delaware River Port Authority Camden, NJ	The DRPA has a mission of transportation and economic development in Southeastern Pennsylvania and Southern New Jersey. DRPA runs PATCO and the RiverLink Ferry and institutes the tolling of four bridges across the Delaware.						X	X		X		X
IV. Quasi-Public Development Corporation												
Hudson River Park Trust New York, NY	This state-mandated public benefit corporation is charged with designing and operating the five-mile Hudson River Park, largely composed of state-owned land remaining after the failed WestWay project. Its riverfront revenue makes it totally self-sufficient, no longer relying on state or federal grants to finance its operations.		X	X	X	X	X	X	X		X	X
Battery Park City Authority New York, NY	This authority oversees the development of 92 acres in Lower Manhattan. BPCA is a rare nongovernment implementation agency that owns its land. The city granted ownership to BPCA, which now collects hundreds of millions of dollars in rent and PILOT payments.	X	X	X		X	X	X	X		X	X
Great Rivers Greenway District St. Louis, MO	This tricounty agency uses a dedicated portion of sales-tax revenue to fund planning and programming for the region's park and trail system.				●	X	X	X				X
V. Improvement Districts												
Special Services District	SSDs use a tax assessment to supplement city services and provide increased security, maintenance, and programming within a given area. Different types include business, neighborhood, and park improvement districts.						X	X		X		
Transit Revitalization Investment District, (Pennsylvania model)	TRIDs leverage future real-estate tax revenues to support transit-related capital projects, site development and maintenance within the defined district. Established in 2005 by the state, no TRID districts have been fully implemented in Pennsylvania yet.	X	X					X	X		X	X
VI. Redevelopment Agency												
Boston Redevelopment Agency Boston, MA	The BRA combines the functions of what are typically two separate city departments: economic development and city planning. In the landmark Charlestown Navy Yard project, the federal government gave the land through public conveyance to BRA, which implemented a 106-acre, mixed-use development project.	X	X	X					X			X
Philadelphia Redevelopment Authority, Philadelphia, PA	The RDA develops lands owned either by the Authority itself or the city. It also financially assists in the development of affordable housing. Established by state legislation over sixty years ago, the RDA was an important land-acquisition agency during the Urban Renewal era, leading such revitalization projects as Society Hill and Eastwick.	X	X				X		X			X

"●" Public forums held in early stages of process

Note: Some classifications and waterfront management models were based on the Urban Land Institute's "Remaking the Urban Waterfront" and the Philadelphia City Planning Commission's white paper on waterfront management types. Though this list is not exhaustive, it shows the range of different organizations behind successful waterfront development projects.