			Will help alleviate overcrowding at Northeast High School.
38	NE	Change grade configuration of feeder schools	Crossan becomes surplus property
38	ŅΕ	Change grade configuration of feeder schools to Harding Middle School to K-5 elementary schools	<ul> <li>Harding is 6-8 middle school serving 790 students. Harding is an Empowerment School.</li> <li>Current grade figuration of feeder schools are as follows:         <ul> <li>Bridesburg (K-5)- students enter at grade 6</li> <li>J. Marshall (K-5)- students enter at grade 6</li> <li>Sullivan (K-5)- students enter at grade 6</li> <li>Lawton (K-6)- students enter at grade 7</li> </ul> </li> <li>Change grade configuration at Lawton and Stearne to allow all students to enter Harding at grade 6</li> <li>Sixth grade was added to Lawton following the completion of a new addition to the school. The intent was for the school to become K-8 elementary; however, due to</li> </ul>
			<ul> <li>increases in enrollment, school will not have capacity to manage a larger population.</li> <li>FMP projects enrollment in lower grades will continue to increase. These schools will need the relief to house future population. Improves utilization at Harding.</li> <li>Will result in additional 300-350 students at Harding.</li> <li>Consider breaking program into two small schools of 400 to better manage academic program</li> <li>Capital improvements/renovations required</li> </ul>
39	SC	Close Waring Reassign students to Bache-Martin	<ul> <li>Waring is a K-8 elementary school serving 250 students. Current utilization is 62%.</li> <li>Bache-Martin is a K-8 elementary school serving 361 students. Current utilization is 41%. Bache-Martin is an Empowerment School.</li> <li>FCI for both buildings average 65%.</li> <li>Savings and efficiencies can be achieved by combining student population at Bache-Martin. New student population would be approx. 600-625 students. Minor renovations/improvements would be needed at Martin building.</li> </ul>

			<ul> <li>Neighborhood high school assignment remains Ben Franklin.</li> <li>Waring becomes surplus property</li> </ul>
40	SC	Close Nebinger. Reassign students to G. Washington	<ul> <li>The three elementary schools- Nebinger, Jackson, &amp; G. Washington- in this grouping are all below optimal utilization. Nebinger and G. Washington average 50% utilization. Jackson is slightly higher at 65% utilization.</li> <li>Of the three elementary schools, Nebinger has the highest FCI.</li> </ul>
			<ul> <li>Nebinger is a K-8 elementary school serving 249 students.</li> <li>G. Washington is a K-8 elementary school serving 279 students.</li> <li>Jackson is a K-8 elementary serving 340 students. Jackson is an Empowerment School.</li> </ul>
			<ul> <li>Nebinger students would primarily be assigned to George Washington. New student population would be approx. 500-550 students. Students can also be offered placement at Jackson.</li> <li>Nebinger becomes surplus property</li> </ul>
41	SC	Close E.M. Stanton Reassign students to Arthur	<ul> <li>E.M. Stanton is a K-8 elementary school serving 225 students.</li> <li>Arthur is a K-8 elementary school serving 196 students.</li> <li>Stanton and Arthur are located 0.3 miles away from each other. The Stanton building was constructed in 1925 and lacks modern day amenities to support an elementary school program.</li> <li>Both schools have over 40% of students within their respective boundaries, attending other schools. Both schools also accept a large population of students who reside outside the boundary.</li> </ul>
			<ul> <li>Arthur has a larger campus and is a newer facility (constructed 1964)</li> <li>Consolidated student population would be approx 400-450 students.</li> </ul>
			If adopted, the neighborhood high school assignment would change from South Philadelphia HS to Audenreid High School     E.M. Stanton becomes surplus property
			<ul> <li>Note: Several years ago the District planned to close Stanton and met resistance.</li> <li>Yielding a program that allows majority of Stanton staff to relocate to Arthur would be optimal.</li> </ul>

42	SC	McDaniel neighborhood high school assignment	<ul> <li>McDaniel elementary school is expanding to become a K-8 elementary school. The first class of 8<sup>th</sup> grade students will graduate June 2012. The students will need a neighborhood high school assignment.</li> <li>Recommendation is Audenreid High School. (school was designated Renaissance Charter for SY11-12)</li> <li>**see notes on feeder school realignment for Audenreid and South Philadelphia</li> </ul>
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## Phase III/Year III (changes effective for SY13-14)

Option #	Meeting Area	Recommendation	Explanation
43	W	Close Overbrook Elementary Build an addition to Cassidy to increase capacity. Consolidate Overbrook and Cassidy populations to one K-5 elementary school	<ul> <li>Overbrook is a K-5 elementary school serving 266 students. The school building is over 100 years old and lacks any modern day building amenities for an adequate elementary school program.</li> <li>Cassidy is a K-6 elementary school serving 638 students. Cassidy is an Empowerment School.</li> <li>Both schools are feeder schools to Beeber Middle School. Overbrook is the only school that feeds Beeber at grade 5.</li> <li>Cassidy has enough available space to build an addition to increase its capacity. (similar project completed at H.R. Edmunds)</li> <li>By adding capacity to Cassidy, Overbook elementary school can be closed and students be consolidated into a newly renovated facility.</li> <li>New Cassidy's grade configuration will be K-5 and students would transition to Beeber for middle school at grade 6.</li> <li>New consolidated population would be approx. 800-850 students.</li> <li>Approving this recommendation will require commitment of Capital dollars. Students from Overbrook cannot relocate to Cassidy without an addition of space.</li> <li>Overbrook Elementary becomes surplus property</li> </ul>
44	NW	Relocate AMY-Northwest (6-8) and Parkway Northwest High School (9-12) to a renovated Levering building	<ul> <li>Both AMY and Parkway are in leased facilities. The School District leases St. Therese from the Archdiocese for AMY-Northwest. The lease is scheduled to end June 2011. Annual rent for St. Therese is \$200k</li> <li>The School District leases New Covenant campus from the church for Parkway NW High School. The lease is scheduled to end June 2012. Annual rent for New Covenant is \$663K.</li> <li>AMY-Northwest is a 6-8 middle school serving 240 students.</li> <li>Levering building has a low FCI. Building can be repurposed to house the AMY and Parkway programs. Renovations will be required- particularly for high school program/facility amenities.</li> </ul>

			Model would be similar to MYA-Parkway West co-location at Sulzberger     Note: Check on possibility of completing renovation during summer months to only extend lease for 1 year (cost of Facilities versus Contractor)
45	NC	Consolidate Meade and Reynolds into a newly constructed K-8 elementary school. Close Meade Close Reynolds	<ul> <li>Both Meade and Reynolds are under-enrolled schools in buildings with a high FCI (69% and 67% respectively).</li> <li>It would be more efficient and cost effective to construct a new elementary school than to renovate either building.</li> <li>Meade is a K-8 elementary school serving 363 students. Meade is an Empowerment/Renaissance Alert school. Current utilization is 43%.</li> <li>Reynolds is a K-8 elementary school serving 353 students. Current utilization is 54%.</li> <li>New construction would result in a net reduction of seats. Boundary change for Meade and Reynolds will be required.</li> <li>Site to be determined for construction of new 800 student elementary school facility.</li> <li>Approx 30% of students within the boundary attend out</li> <li>Reynolds and Meade become surplus property</li> </ul>
46	NC	Close Randolph and move the programs into Dobbins	Relocate students after renovations at Dobbins are completed
	NC	Close T.M. Peirce Reassign students to Whittier (educational adequacy recommendation)	<ul> <li>T.M. Peirce is a K-6 elementary school serving 386 students.</li> <li>Whittier is a K-6 elementary school serving 480 students.</li> <li>Average utilization at both sites is 60 percent.</li> <li>Neither school is Empowerment; however, the SPI at Peirce (5) is higher than the SPI at Whittier (9).</li> <li>Whittier is a more adequate elementary school campus than T.M. Peirce. (check on facility amenities at both sites)</li> </ul>

			A minor renovation/building improvement would be required
			<ul> <li>The neighborhood high school assignment remains Fitzsimons and Rhodes</li> <li>Consider converting Whiittier to a Promise Academy for SY12-13</li> <li>T.M. Peirce becomes surplus property</li> <li>Note: Further consideration should be given to converting program to a K-5 elementary school so students can transition into middle school at grade 6.</li> </ul>
47	NE	Renovate or rebuild Meehan Middle School. Change grade configuration to 6-8 (from 7-8)  Change grade configuration of feeder schools to K-5 (from K-6)  OR  Close Meehan and convert feeder schools to K-8 elementary schools by constructing additions	<ul> <li>Meehan is a 7-8 middle school serving 580 students. Meehan is an Empowerment School.</li> <li>Current feeder schools to Meehan are J.H. Brown, Pollock, Holme, and Forrest.</li> <li>All the feeder schools are overcrowded. Removing sixth grade would alleviate conditions at the elementary level.</li> <li>Grade configuration of feeder schools should change to allow students to enter Meehan at grade 6. Meehan building requires major renovation or construction of a new school. (shares site with Lincoln High School) Consider breaking program into two small schools of 400 to better manage academic program.</li> <li>Alternate option is to increase capacity by building additions at the feeder schools and closing Meehan (cost for addition is approx. \$12-17M)</li> <li>Meehan becomes surplus property</li> <li>The neighborhood high school assignment remains Lincoln.</li> </ul>
48	NE	Construct a new 1200 MS on the old Fels site for the surrounding K-8 schools OR recruit charter operator to open a middle school to alleviate overcrowding Convert Franklin, Spruance, and Carnell to K-5. Remove annex seats from Carnell and Franklin ES	<ul> <li>Schools with the most severe overcrowded conditions are Franklin ES, Spruance, and Carnell. Population in this area is projected to grow.</li> <li>In addition to charter strategy to alleviate overcrowding, District should consider the following long-term options: <ol> <li>build a new 1200 student station (6-8) middle school on the old Fels site. Old Fels houses middle grades for Carnell.</li> <li>recruit a charter operator to build or open a (6-8) middle school in the area</li> <li>feither occurs, further consideration should be given to changing grade configuration of these schools to K-5 elementary schools. This would also allow District to get out of annex space for Franklin ES.</li> </ol> </li></ul>

NE Redraw the boundaries between Ziegler and Ethan Allen	<ul> <li>Ethan Allen is a K-8 elementary school serving 930 students. Ethan Allen is an Empowerment School.</li> <li>Ziegler is a K-8 elementary school serving 546 students. An addition and renovation was completed at Ziegler under the current capital improvement program.</li> <li>Overcrowding conditions at Ethan Allen can be alleviated by redrawing the boundaries to have more students attend Ziegler.</li> <li>The neighborhood high school assignment remains Lincoln.</li> </ul>
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## High Schools

Note- all school grade configurations are 9-12 unless otherwise noted

## Phase I/Year I (changes effective for SY11-12)

Option #	Meeting Area	Recommendation	Explanation
50	NC	Consolidate Kensington Business and Kensington Urban Education under one administration	<ul> <li>Kensington Business is a high school serving 455 students and is an Empowerment School.</li> <li>Kensington Urban Education is a new program that opened in SY10-11 and currently has 71 students enrolled in grade 9.</li> <li>Both programs are in the same building. School should be combined into one high school offering two programs. Physical divider between the schools should be removed.</li> <li>Cost savings achieved by combining the programs under one administrator in the building.</li> </ul>
51	NC	Vaux- Enrollment and Program review	<ul> <li>Vaux is a high school serving 345 students. Vaux became a Promise Academy in SY10-11.</li> <li>Vaux received a major renovation under current capital improvement program.</li> <li>Enrollment at Vaux needs to be increased to improve utilization.</li> <li>There are 821 students in the Vaux boundary. Over 66% of students who reside in the Vaux boundary do not attend and instead opt for CTE programs across the City.</li> </ul>
52	NC	Consolidate Olney East and Olney West	<ul> <li>Olney East and Olney West were designated as Renaissance charters and matched with the same provider.</li> <li>Schools should be combined into one school with one administration. Physical walls separating the schools should be removed.</li> </ul>
53	W/SW	West Philadelphia- relocation/new construction	<ul> <li>West Philadelphia is a high school serving 700 students. West Philadelphia is an Empowerment School and designated a Promise Academy for SY11-12.</li> <li>School will move to a newly constructed facility for SY11-12</li> </ul>

			Old West Philadelphia building becomes surplus property
54	SC	Audenried- grade addition	<ul> <li>Audenried add grade 12 for SY11-12.</li> <li>Audenried was designated a Renaissance School Charter for SY11-12</li> </ul>



## Phase II/Year II (changes effective for SY12-13)

Option #	Meeting Area	Recommendation	Explanation
55	NC	Carroll- program change	<ul> <li>Carroll is a high school serving 382 students. Carroll is an Empowerment School.</li> <li>Currently, Carroll is included in the Kensington Complex and receives students from the feeder schools to Kensington. This is primarily because the Kensington schools are at capacity and unable to accommodate additional students.</li> <li>If Carroll is to remain open, a theme or program (magnet, IB) should be added. The Kensington Complex currently offers Culinary Arts, Business, Urban Education, and Performing Atts.</li> </ul>
56	NC	Close S.A. Douglas Create 6-12 school at Penn Treaty	<ul> <li>S.A. Douglas is a high school serving 247 students.</li> <li>Currently, Douglas is included in the Kensington Complex and receives students from the feeder schools to Kensington. This is primarily because the Kensington schools are at capacity and unable to accommodate additional students.</li> <li>Current feeder schools to Kensington Complex are:     -Adaire     -Penn Treaty Middle School     -Hunter     -Ludlow     -McKinley     -Jones Middle School     -Sheridan West     -Welsh     -H.A. Brown</li> <li>By converting Penn Treaty to a 6-12 school, the number of schools (and student population) assigned to the Kensington Complex would be reduced.</li> <li>Proposed feeder schools to new 6-12 Penn Treaty School are Webster, Moffett, and Hackett.</li> <li>S.A. Douglas becomes surplus property</li> </ul>

			Note: If option to close Sheridan West is approved, Webster would directly feed Penn Treaty.
57	NC/NW	Program consolidation of Philadelphia Military Academy at Elverson & Philadelphia Military Academy at Leeds	<ul> <li>PMA @ Elverson is a high school serving 236 students.</li> <li>PMA @ Leeds is a high school serving 298 students.</li> <li>Military programs should be consolidated into one program at a single site with one administration. (location TBD)</li> </ul>
58	NC	Edison	<ul> <li>Edison is a hybrid comprehensive-CTE high school serving 1600 students.</li> <li>Review CTE program offerings for improved efficiency and alignment. Greater use of Fareira Skills Center.</li> </ul>
59	NC	Rhodes-Fitzsimons-Strawberry Mansion	<ul> <li>The three high schools – Rhodes, Fitzsimons, and Strawberry Mansion- in this grouping have low utilization (average 30%) and an estimated 2560 empty seat count.</li> <li>Rhodes is single-sex middle-secondary school serving 450 students in grades 7-12. Rhodes is an Empowerment School.</li> <li>Fitzsimons is a single-sex middle-secondary school serving 360 students in grades 7-12. Fitzsimons is an Empowerment School and designated a Promise Academy for SY11-12.</li> <li>Current feeder schools to Rhodes and Fitzsimons are: -Ethel Allen -T.M. Peirce -Pratt -Wright -Whittier</li> <li>Strawberry Mansion is high school serving 382 students.</li> <li>Current feeder schools to Strawberry Mansion are: -Blaine -Dick -Douglass (renaissance charter) -Gideon -L.P. Hill</li> </ul>